A year ago I was wondering how a child's fears might influence his strategies. This year's work has told me. The strategies of most of these kids have been consistently self-centered, self-protective, aimed above all else at avoiding trouble, embarrassment, punishment, disapproval, or loss of status. This is particularly true of the ones who have had a tough time in school. When they get a problem, I can read their thoughts on their faces, I can almost hear them, "Am I going to get this right? Probably not; what'll happen to me when I get it wrong? Will the teacher get mad? Will the other kids laugh at me? Will my mother and father hear about it? Will they keep me back this year? Why am I so dumb?" And so on.

Even in the room periods, where I did all I could to make the work non-threatening, I was continually amazed and appalled to see the children hedging their bets, covering their losses in advance, trying to fix things so that whatever happened they could feel they had been right, or if wrong, no more wrong than anyone else. "I think it will sort of balance." They are fence straddlers, afraid ever to commit themselves--and at the age of ten. Playing games like Twenty Questions, which one might have expected them to play for fun, many of them were concerned only to put up a good front, to look as if they knew what they were doing, whether they did or not.

These self-limiting and self-defeating strategies are dictated, above all else, by fear. For many years I have been asking myself why intelligent children act unintelligently at school. The simple answer is, "Because they're scared." I used to suspect that children's defeatism had something to do with their bad work in school, but I thought I could clear it away with hearty cries of "Onward! You can do it!" What I now see for the first time is the mechanism by which fear destroys intelligence, the way it affects a child's whole way of looking at, thinking about, and dealing with life. So we have two problems, not one: to stop children from being afraid, and then to break them of the bad thinking habits into which their fears have driven them.

What is most surprising of all is how much fear there is in school. Why is so little said about it. Perhaps most people do not recognize fear in children when they see it. They
can read the grossest signs of fear; they know what the trouble is when a child clings howling to his mother; but the subtler signs of fear escaping them. It is these signs, in children's faces, voices, and gestures, in their movements and ways of working, that tell me plainly that most children in school are scared most of the time, many of them very scared. Like good soldiers, they control their fears, live with them, and adjust themselves to them. But the trouble is, and here is a vital difference between school and war, that the adjustments children make to their fears are almost wholly bad, destructive of their intelligence and capacity. The scared fighter may be the best fighter, but the scared learner is always a poor learner.